L&T Press Release

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Financial Results for the year ended March 31, 2026

Another year of Robust Performance

Group Order Inflows - a record high at ₹ 435,590 crore ⬆ 22%

Revenues at ₹ 285,874 crore ⬆ 12%

Recurring PAT: ₹ 17,238 crore ⬆ 18%

Board recommends dividend of ₹ 38 per equity share

Mumbai, May 05, 2026

Larsen & Toubro Group secured orders worth ₹ 435,590 crore, registering a y-o-y growth of 22% for the year ended March 31, 2026. During the year, order inflows covered multiple geographies and a diverse set of businesses, including Buildings & Factories, Transportation Infrastructure, Heavy Civil Infrastructure, Power Transmission & Distribution, Renewables, Minerals & Metals, Thermal BTG, and the Hydrocarbon businesses. International orders stood at ₹ 251,078 crore, contributing 58% to the total order inflow.

For the quarter ended March 31, 2026, the Company recorded consolidated order inflows of ₹ 89,772 crore. During the quarter, several high-value order wins were secured across sectors, including Commercial & Residential Buildings, Roads & Runways, Urban Transport, Transmission & Distribution and the Hydrocarbon Onshore businesses. International orders stood at ₹ 59,994 crore, contributing 67% of the total order inflow.

The Group's consolidated order book as on March 31, 2026, stood at an all-time high of ₹ 740,327 crore, reflecting a 28% growth over March 2025. International orders constituted 52% of the overall order book.

The Company achieved consolidated revenues of ₹ 285,874 crore for the year ended March 31, 2026, registering a y-o-y growth of 12% driven by steady execution progress across businesses. International revenues during the year stood at ₹ 153,738 crore, constituting 54% of total revenues, reflecting improved execution in the overseas Projects & Manufacturing portfolio.

For the quarter ended March 31, 2026, the Company reported consolidated revenues of ₹ 82,762 crore, reflecting a y-o-y growth of 11%. International revenues stood at ₹ 43,747 crore, contributing 53% of the Company's total revenues.

The Company, for the year ended March 31, 2026, posted a Recurring Profit After Tax (PAT) of ₹ 17,238 crore, registering an y-o-y growth of 18%. The total Consolidated PAT for the year of ₹ 16,084 crore includes a one-time material provision of ₹ 1,155 crore (net of tax & NCI) towards employee benefits arising from the implementation of the new labour codes which has been classified under Exceptional Item.

Similarly, for the quarter ended March 31, 2026, the Recurring PAT stood at ₹ 5,289 crore, registering a growth of 5% on y-o-y basis. The total Consolidated PAT for the quarter was at ₹ 5,326 crore, reflecting a decline of 3%. The year-on-year decline in Consolidated PAT is primarily attributable to an exceptional gain (net of tax & NCI) of ₹ 475 crore in the previous year.

The Board of Directors has recommended a final dividend of ₹ 38 per equity share, subject to shareholders approval.

Commenting on the results, S N Subrahmanyan, Chairman and Managing Director, said:

"The year concluded on a strong note, supported by good financial performance across segments. Order inflow for the year exceeded a record ₹ 4 lakh crore - a clear reflection of our strategy, built on a strong domestic base complemented by a significant international presence, enabling the Company to exploit global opportunities.

During the year, we have executed Agreements for divesting our full stakes in Nabha Power Limited and L&T Metro Rail (Hyderabad) Limited. We expect the closure of these transactions by 30th June 2026. This aligns with our stated strategy to exit from the Concessions portfolio.

As this being the terminal year of our Lakshya'26 plan, I am happy to say that we have achieved most of the targets we set for ourselves, whether in terms of order book, revenue or exits from non-core businesses.

We embark on another 5-year journey of Lakshya'31 to make the organisation future-ready through accelerated adoption of AI & digital technologies and investments in data centers, green energy, industrial electronics & semiconductor technologies.

With evolving global dynamics, the Company's performance and strategic initiatives reflect its leadership in the core Infrastructure, Energy and Hi-Tech Manufacturing segments. Over the past years, we have strengthened our leadership position through timely execution, operational excellence, and a commitment to innovation. Our growing international presence underscores our ability to compete on a global scale. Our well-diversified portfolio ensures resilience and positions us to capture both, near-term and long-term growth opportunities. This approach demonstrates the Company's readiness to navigate an increasingly complex business landscape.

Our endeavour has been, as always, to be agile and proactive in responding to an ever-changing environment and drive a technology-led profitable growth, for long-term stakeholder value creation."

Business Highlights for FY 2025-26

Infrastructure Projects Segment	• Order Inflow growth of 15%, driven by high-value prestigous wins • Completion of multiple marquee projects, including Oman Botanic Garden, Navi Mumbai International Airport Phase-1, Dubai Water Supply System and Kartavya Bhavan 1,2,3 in Delhi, among other projects.
Energy Projects Segment	• Multiple Ultra Mega order wins for the second consecutive year in the Energy segment • The Hydrocarbon business has been carved into three business verticals, viz. Onshore, Offshore and Offshore Wind • Highest ever order inflow in CarbonLite Solutions business • Completion of multiple marquee projects, including Jafurah Gas Compression Phase-1 & Jafurah Export Pipeline Project in KSA, Daman Upside Development project, among other projects.
Hi-Tech Manufacturing Segment	• Delivered seven steam generators under the 700 MWe PHWR fleet programme ahead of schedule • Formed multiple strategic partnership / alliances in the Heavy Engineering and Precision Engineering & Systems businesses
IT & Technology Services Segment	• Rebranded as 'LTM Limited' from 'LTIMindtree Limited' • LTTS to divest the SWC business on a slump sale basis and focus on Engineering Intelligence • Rebranding of the data center business as 'Larsen & Toubro - Vyoma', previously known as 'L&T-Cloudfiniti'; Commissioned 12MW data center capacity at Sriperumbudur • Multiple strategic partnerships and investments by L&T Semiconductor Technologies and the Data Center businesses respectively
Financial Services Segment	• L&T Finance Limited (LTF) ventures into Gold Loans through a strategic acquisition • Highest ever loan book on record disbursements
Development Projects Segment	• Exit from Nabha Power and Hyderabad Metro • The Green Energy business wins an order for a 10KTPA green hydrogen plant under a 25-year build-own-operate contract • Entered into a Joint Development Agreement with ITOCHU Corporation of Japan to develop and commercialise a 300 KTPA green ammonia project at Kandla in Gujarat
Others Segment	• Launch of new projects by Realty business in Noida & Panvel

Segment-wise Performance Highlights

The key parameters of the Group and Segment Performance for the quarter and year ended March 31, 2026, are shown in Annexure 1.

Segment composition is provided in Annexure 2.

Infrastructure Projects Segment

The Infrastructure Projects segment secured order inflow of ₹ 199,064 crore, during the year ended March 31, 2026, registering a growth of 15% on y-o-y basis. International orders constituted 59% of the total order inflow of the segment during the year aided by receipt of major orders in the Renewables, Power Transmission & Distribution and Heavy Civil Infrastructure businesses.

The segment secured orders of ₹ 43,477 crore, during the quarter ended March 31, 2026, registering growth of 26% over the corresponding quarter of the previous year. International orders constituted 67% of the total order inflow for the quarter.

As on March 31, 2026, the segment order book stood at ₹ 422,562 crore, with international orders contributing 48% to the total.

For the year ended March 31, 2026, the customer revenues at ₹ 133,910 crore registered a y-o-y growth of 3%. The subdued performance is largely attributable to execution challenges in domestic water jobs, impacted by project funding constraints. International revenues constituted 45% of the total customer revenues of the segment during the year.

The segment recorded customer revenues of ₹ 39,694 crore for the quarter ended March 31, 2026, registering a y-o-y growth of 2%. International revenues constituted 44% of the total customer revenues of the segment during the quarter.

The EBITDA margin of the segment for the year ended March 31, 2026, was at 6.9% compared to 6.4% in the previous year. The improvement in margins was driven by execution cost-savings.

Energy Projects Segment

The Energy Projects segment secured orders valued at ₹ 136,921 crore during the year ended March 31, 2026, registering a strong growth of 56% on y-o-y basis aided by receipt of high-value orders in both the Hydrocarbon and CarbonLite Solutions businesses respectively. International order inflow constituted 60% of the total order inflow during the year.

The segment secured orders of ₹ 21,296 crore, during the quarter ended March 31, 2026, registering a y-o-y decline of 34%. The decline is largely due to high-base effect. International orders constituted 80% of the total order inflow for the quarter.

The segment order book stood at ₹ 258,472 crore as on March 31, 2026, with the international order book representing 67% of the total.

For the year ended March 31, 2026, the customer revenues stood at ₹ 54,865 crore registering a healthy growth of 35% y-o-y on improved execution in the Hydrocarbon business as well as the CarbonLite Solutions business. International revenues constituted 74% of the total customer revenues of the segment during the year.

For the quarter ended March 31, 2026, customer revenues stood at ₹ 16,594 crore, reflecting a y-o-y growth of 36%. International revenues constituted 74% of the segment's total customer revenues for the quarter.

The segment recorded an EBITDA margin of 6.8% for the year ended March 31, 2026, compared to 8.5% in the previous year. The margin variation is primarily due to cost inflation in few legacy jobs in the Hydrocarbon business.

Hi-Tech Manufacturing Segment

The segment reported order inflows of ₹ 8,366 crore during the year ended March 31, 2026, registering a decline of 54% over the previous year, attributable to a high base effect in the Precision Engineering & Systems (PES) business. Export orders accounted for 32% of the total order inflow of the segment during the year.

The segment reported order inflows of ₹ 1,727 crore for the quarter ended March 31, 2026, reflecting a 24% decline compared to the corresponding quarter of the previous year largely due to the deferment of targeted orders. Export orders accounted for 25% of the total order inflow during the quarter.

As on March 31, 2026, the segment order book stood at ₹ 35,312 crore, with export orders contributing 13% to the total.

For the year ended March 31, 2026, the customer revenues were ₹ 14,109 crore registering a healthy growth of 46% y-o-y, driven by improved execution progress in both businesses. International revenues constituted 19% of the total customer revenues of the segment during the year.

For the quarter ended March 31, 2026, customer revenues were ₹ 4,861 crore, registering a y-o-y growth of 45%. International revenues constituted 15% of the segment's total customer revenues during the quarter.

The segment recorded an EBITDA margin of 16.7% for the year ended March 31, 2026, compared to 17.3% reported in the previous year. The margin is reflective of the stage of execution and job mix in the portfolio.

IT & Technology Services (IT&TS) Segment

The segment recorded customer revenues of ₹ 53,497 crore for the year ended March 31, 2026, registering a y-o-y growth of 12%, largely reflecting continued customer engagement in the IT&TS sector across the various markets. International billing contributed 92% of the total customer revenues of the segment for the year ended March 31, 2026.

The segment reported customer revenues of ₹ 14,078 crore for the quarter ended March 31, 2026, registering a y-o-y growth of 13%. International billing accounted for 92% of the total customer revenues during the quarter.

The segment delivered an EBITDA margin of 19.5% for the year ended March 31, 2026, in line with the previous year.

Financial Services Segment

The segment recorded income from operations at ₹ 17,283 crore during the year ended March 31, 2026, registering y-o-y growth of 14%, primarily driven by focused and higher disbursements in the retail business.

The segment reported income from operations at ₹ 4,669 crore for the quarter ended March 31, 2026, registering a y-o-y growth of 22%.

The total Loan Book stood at ₹ 121,728 crore as on March 31, 2026, reflecting a 25% growth compared to March 2025 at ₹ 97,762 crore. The Retail Loan Book constitutes 98% of the total loan book as on March 31, 2026.

The segment recorded a Profit Before Tax (PBT) of ₹ 4,032 crore for the year ended March 31, 2026, compared to ₹ 3,491 crore in the previous year. This improvement was primarily driven by higher disbursements.

Development Projects Segment

The segment recorded customer revenues of ₹ 5,117 crore during the year ended March 31, 2026, registering decline of 5% on y-o-y basis. The reduction is attributable to a lower Plant Load Factor (PLF) at the Nabha Thermal Power Plant and the absence of revenue from the any transit-oriented development monetisation in the current year.

The segment reported customer revenues of ₹ 1,175 crore for the quarter ended March 31, 2026, registering a y-o-y decline of 5%.

The segment recorded an EBIT of ₹ 539 crore for the year ended March 31, 2026, which was lower than the ₹ 716 crore reported in the previous year. The EBIT of the previous year included monetisation of commercial property by the Hyderabad Metro SPV.

“Others” Segment

“Others” segment comprises (a) Realty (b) Industrial Valves (c) Construction Equipment & Mining Machinery and (d) Rubber Processing Machinery.

Customer revenues of the segment during the year ended March 31, 2026 were ₹ 7,093 crore vis-à-vis ₹ 7,065 crore recorded in the previous year. Export sales constituted 15% of the total customer revenues of the segment during the year, largely attributable to exports of Industrial Valves.

The segment reported customer revenues of ₹ 1,690 crore for the quarter ended March 31, 2026, registering a y-o-y decline of 29% on the back of lower handover of residential units in Realty business during the quarter ended March 31, 2026. Export sales constituted 21% of the total customer revenues of the segment during the quarter.

The EBITDA margin for the segment was higher at 31.3% for the year ended March 31, 2026, compared to 29.2% in the previous year, primarily aided by improved product mix.

Outlook

The Indian economy demonstrated resilience in FY 2025-26. The global environment remains challenging characterised by geopolitical matters resulting in disrupted trade conditions. The Country's GDP growth is supported by sustained domestic demand and public capital expenditure. Private sector investments also have improved.

As India enters FY 2026-27, the Country's GDP growth is projected to remain among the fastest-growing major economies in the world. India's strong macroeconomic fundamentals and policy buffers offer some protection from external headwinds.

India's service sector and digital economy, which are relatively less exposed to disruptions in the Middle East, are expected to remain key growth engines. Momentum is likely to be sustained by continued expansion in fintech, cloud technologies, AI-enabled services, and the rise of Global Capability Centers (GCCs).

As the economic environment continues to evolve, the Company remains focused on maximising shareholder value by driving operational excellence through AI & digital initiatives to enhance cost competitiveness, maintaining working capital discipline, prudent capital allocation, and ensuring effective and profitable execution of its robust order book.

Background:
Larsen & Toubro is a USD 32 billion Indian multinational engaged in EPC Projects, Hi-Tech Manufacturing, Products and Services, operating across diverse domains and multiple geographies. With a strong impetus towards AI & technology, customer-focussed approach and the constant quest for top-class quality have enabled L&T to attain and sustain leadership in its major lines of business for eight decades.

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Annexure 1

Group Performance - Key Parameters

Q4 FY'25	Q4 FY'26	% Var	Key Parameters (in ₹ crore)	FY'25	FY'26	% Var
74,392	**82,762**	**11%**	**Revenue from operations**	**2,55,734**	**2,85,874**	**12%**
49%	*53%*		*International revenue %*	*50%*	*54%*	
66,189	74,152	12%	Total operational expenses	2,29,299	2,56,723	12%
8,203	**8,610**	**5%**	**EBITDA**	**26,435**	**29,151**	**10%**
11.0%	**10.4%**		**EBITDA %**	**10.3%**	**10.2%**	
746	679	(9%)	Finance costs	3,334	2,849	(15%)
1,052	1,168	11%	Depreciation & Amortisation	4,121	4,365	6%
5,022	**5,289**	**5%**	**Recurring Profit After Tax**	**14,562**	**17,238**	**18%**
475	36		Exceptional items (net of tax and NCI)	475	(1,155)	
5,497	**5,326**	**(3%)**	**Consolidated Profit After Tax**	**15,037**	**16,084**	**7%**

Segment Wise Details

Segment (in ₹ Crore)	Order Inflow		Customer Revenue		EBITDA Margin (%)	
	Q4 FY'25	Q4 FY'26	Q4 FY'25	Q4 FY'26	Q4 FY'25	Q4 FY'26
Infrastructure Projects	34,580	43,477	38,901	39,694	8.0%	8.8%
Energy Projects	32,201	21,296	12,244	16,594	8.2%	6.5%
Hi-Tech Manufacturing	2,263	1,727	3,354	4,861	19.5%	17.9%
IT & Technology Services	12,481	14,078	12,481	14,078	18.2%	18.6%
Financial Services	3,812	4,669	3,812	4,669	Refer Note 1	
Development Projects	1,227	1,171	1,232	1,175	Refer Note 2	
Others	3,050	3,354	2,369	1,690	36.7%	27.7%
Total	**89,613**	**89,772**	**74,392**	**82,762**		

Segment (in ₹ Crore)	Order Inflow		Customer Revenue		EBITDA Margin (%)	
	FY'25	FY'26	FY'25	FY'26	FY'25	FY'26
Infrastructure Projects	1,73,226	1,99,064	1,29,897	1,33,910	6.4%	6.9%
Energy Projects	87,553	1,36,921	40,652	54,865	8.5%	6.8%
Hi-Tech Manufacturing	18,282	8,366	9,695	14,109	17.3%	16.7%
IT & Technology Services	47,845	53,497	47,845	53,497	19.5%	19.5%
Financial Services	15,194	17,283	15,194	17,283	Refer Note 1	
Development Projects	5,386	5,103	5,387	5,117	Refer Note 2	
Others	9,145	15,355	7,065	7,093	29.2%	31.3%
Total	**3,56,631**	**4,35,590**	**2,55,734**	**2,85,874**		

Note 1:

Financial Services	Q4 FY'25	Q4 FY'26	FY'25	FY'26
NIM + Fees %	10.2%	10.5%	10.6%	10.3%

Note 2:

Development Projects (₹ crore)	Q4 FY'25	Q4 FY'26	FY'25	FY'26
EBIT	313	161	716	539

Annexure 2

Segment Composition [FY 2025-26]

Segments	Composition
Infrastructure Projects	Building & Factories, Transportation Infrastructure, Heavy Civil Infrastructure, Power Transmission & Distribution, Renewables, Water & Effluent Treatment, Minerals & Metals
Energy Projects	Energy Hydrocarbon - Onshore, Offshore, & Offshore Wind, Energy CarbonLite Solutions, Clean Energy EPC
Hi-Tech Manufacturing	Heavy Engineering, Precision Engineering & Systems, Electrolyser Manufacturing
IT & Technology Services	LTM Limited, L&T Technology Services Limited, Digital Platforms, Data Centers, Semiconductor Technologies
Financial Services	L&T Finance Limited
Development Projects	Hyderabad Metro, Nabha Power, Green Energy
Others	Realty, Industrial Valves, Construction Equipment & Mining Machinery, Rubber Processing Machinery

LARSEN & TOUBRO LIMITED

Registered Office: L&T House, Ballard Estate, Mumbai 400 001

CIN: L99999MH1946PLC004768

STATEMENT OF AUDITED CONSOLIDATED FINANCIAL RESULTS FOR THE YEAR ENDED MARCH 31, 2026

₹ Crore

	Particulars	Quarter ended			Year ended	
		March 31, 2026 [Audited] [Note (vi)]	December 31, 2025 [Reviewed]	March 31, 2025 [Audited] [Note (vi)]	March 31, 2026 [Audited]	March 31, 2025 [Audited]
1	**Income:**					
a)	Revenue from operations	82762.16	71449.70	74392.28	285874.36	255734.45
b)	Other income (net)	1578.59	1441.04	1135.05	5760.68	4124.82
	Total Income	**84340.75**	**72890.74**	**75527.33**	**291635.04**	**259859.27**
2	**Expenses:**					
a)	Manufacturing, construction and operating expenses:					
	i) Cost of raw materials and components consumed	10342.39	8466.47	8972.39	33031.76	27655.02
	ii) Construction materials consumed	18352.95	15049.16	18960.34	63388.65	63526.44
	iii) Purchase of stock-in-trade	449.57	298.29	262.97	1262.30	1402.14
	iv) Stores, spares and loose tools consumed	1243.50	935.10	1138.48	4171.98	4393.39
	v) Sub-contracting charges	15173.09	11915.11	11137.57	49446.73	40570.92
	vi) Changes in inventories of finished goods, stock-in-trade and work-in-progress	(1290.00)	(11.13)	243.79	(1963.12)	(410.79)
	vii) Other manufacturing, construction and operating expenses	11461.83	9635.61	8349.71	36502.91	27533.55
b)	Finance cost of financial services business and finance lease activity	1808.76	1773.40	1673.40	6995.34	6302.23
c)	Employee benefits expense	13762.92	12799.86	12357.29	52187.22	46768.68
d)	Sales, administration and other expenses	2846.89	3171.02	3093.80	11699.45	11558.13
e)	Finance costs	679.27	625.13	745.93	2848.82	3334.37
f)	Depreciation, amortisation, impairment and obsolescence	1167.95	1071.74	1052.42	4364.75	4121.18
	Total Expenses	**75999.12**	**65729.76**	**67988.09**	**263936.79**	**236755.26**
3	**Profit before exceptional items and tax (1-2)**	**8341.63**	**7160.98**	**7539.24**	**27698.25**	**23104.01**
4	Exceptional items [gain/(loss)]	68.65	(1791.09)	474.78	(1722.44)	474.78
5	**Profit before tax (3+4)**	**8410.28**	**5369.89**	**8014.02**	**25975.81**	**23578.79**
6	**Tax expense:**					
a)	Current tax	2215.45	1442.03	1751.70	6752.96	6100.82
b)	Deferred tax	(122.70)	98.63	128.88	63.45	(209.42)
	Total tax expense	**2092.75**	**1540.66**	**1880.58**	**6816.41**	**5891.40**
7	**Net profit after tax (5-6)**	**6317.53**	**3829.23**	**6133.44**	**19159.40**	**17687.39**
8	Share in profit/(loss) after tax of joint ventures/associates (net)	(184.47)	(4.58)	22.38	(205.52)	(14.06)
9	**Net profit after tax including share in profit/(loss) of joint ventures/associates (7+8)**	**6133.06**	**3824.65**	**6155.82**	**18953.88**	**17673.33**
	Attributable to: Owners of the Company	**5325.60**	**3215.11**	**5497.26**	**16083.99**	**15037.11**
	Non-controlling interests	807.46	609.54	658.56	2869.89	2636.22
10	**Other comprehensive income (OCI)**					
a)	i) Items that will not be reclassified to profit and loss	(93.33)	99.72	(162.45)	(115.88)	(308.74)
	ii) Income tax relating to items that will not be reclassified to profit and loss	24.92	(28.79)	33.42	30.54	69.24
b)	i) Items that will be reclassified to profit and loss	(2194.52)	753.44	1065.33	(723.61)	356.73
	ii) Income tax relating to items that will be reclassified to profit and loss	539.51	(176.82)	(203.37)	402.45	(105.94)
	Other comprehensive income [net of tax] (a+b)	**(1723.42)**	**647.55**	**732.93**	**(406.50)**	**11.29**
	Attributable to: Owners of the Company	(1384.16)	680.92	631.86	185.98	37.35
	Non-controlling interests	(339.26)	(33.37)	101.07	(592.48)	(26.06)
11	**Total comprehensive income (9+10)**	**4409.64**	**4472.20**	**6888.75**	**18547.38**	**17684.62**
	Attributable to: Owners of the Company	3941.44	3896.03	6129.12	16269.97	15074.46
	Non-controlling interests	468.20	576.17	759.63	2277.41	2610.16
12	Paid-up equity share capital (face value of share: ₹ 2 each)	275.13	275.12	275.04	275.13	275.04
13	Other equity attributable to owners of the Company				109014.67	97380.56
14	**Earnings per equity share (EPS) (not annualised):**					
	(a) Basic EPS (₹)	38.71	23.37	39.98	116.93	109.36
	(b) Diluted EPS (₹)	38.70	23.36	39.95	116.88	109.28

Notes:

(i) The Board of Directors recommended a final dividend of ₹ 38 per equity share of face value of ₹ 2 each.

(ii) During the quarter, the Company has allotted 51,318 equity shares of ₹ 2 each fully paid-up, on exercise of stock options by employees in accordance with the Company's stock option schemes.

(iii) During the quarter, L&T Power Development Limited, a wholly owned subsidiary of the Company, has entered into a Securities Purchase Agreement (“SPA”), to divest its entire stake in equity and convertible instruments held in Nabha Power Limited (“NPL”), a wholly owned step-down subsidiary. The transaction is subject to fulfilment of closing conditions as per the SPA and expected to get completed by June 30, 2026. Pursuant to this, the Assets & the Liabilities of the NPL have been classified as “Held for Sale” as at March 31, 2026.

(iv) The Company has signed a Share Purchase Agreement on April 29, 2026, with Hyderabad Metro Rail Limited, a Government of Telangana Enterprise, to divest its entire equity stake in its subsidiary L&T Metro Rail (Hyderabad) Limited [“LTMRHL”]. The transaction is subject to satisfaction of customary conditions and expected to get completed by June 30, 2026. Pursuant to this, the Assets & the Liabilities of the LTMRHL have been classified as “Held for Sale” as at March 31, 2026.

(v) Effective November 21, 2025, the Government of India consolidated 29 existing labour regulations into four Labour codes, namely, The Code on Wages, 2019, The Industrial Relations Code, 2020, The Code on Social Security, 2020 and The Occupational Safety, Health and Working Conditions Code, 2020, collectively referred to as the 'New Labour Codes'. The New Labour Codes has resulted in a one-time material increase in provision for employee benefits on account of recognition of past service costs. Based on the requirements of New Labour Codes and the ICAI clarification, the Group has assessed and accounted the estimated incremental impact of ₹ 1722.44 crore (before tax) as Exceptional items in the Consolidated Financial Results for the year ended March 31, 2026. Accordingly, profit after tax (without considering exceptional items) attributable to owners of the Company is as follows:

₹ Crore

	Particulars	Quarter ended			Year ended	
		March 31, 2026	December 31, 2025	March 31, 2025	March 31, 2026	March 31, 2025
I	Profit before exceptional items and tax [3]	8341.63	7160.98	7539.24	27698.25	23104.01
II	Tax expenses (without considering exceptional items)	2074.98	1987.99	1880.58	7245.96	5891.40
III	Share in profit/(loss) after tax of joint ventures/associates (net) [8]	(184.47)	(4.58)	22.38	(205.52)	(14.06)
IV	**Profit after tax (without considering exceptional items) (I-II+III)**	**6082.18**	**5168.41**	**5681.04**	**20246.77**	**17198.55**
V	**Attributable to: Owners of the Company (a)**	**5289.34**	**4405.86**	**5022.48**	**17238.50**	**14562.33**
	Non-controlling interests (b)	792.84	762.55	658.56	3008.27	2636.22

(vi) Figures for the quarter ended March 31, 2026 and March 31, 2025 represent the difference between audited figures for the financial year and the limited reviewed figures for the nine months period ended December 31, 2025 and December 31, 2024 respectively.

(viii) Consolidated Statement of Assets and Liabilities:

₹ Crore

Particulars	As at March 31, 2026 [Audited]	As at March 31, 2025 [Audited]
ASSETS:		
Non-current assets		
Property, plant and equipment	15663.02	14128.56
Capital work-in-progress	3036.25	2390.86
Investment property	223.22	1157.33
Investment property under construction	897.12	501.30
Goodwill	8481.54	8348.48
Other intangible assets	1828.21	17050.76
Intangible assets under development	274.70	197.82
Right-of-use assets	3773.80	2869.02
Financial assets:		
Investments in joint ventures and associates	2258.01	2318.42
Other investments	6593.92	9126.23
Loans towards financing activities	74995.72	62847.35
Other loans	586.81	348.96
Other financial assets	4276.78	1863.04
Deferred tax assets (net)	4252.76	3792.88
Current tax assets (net)	4397.21	4581.60
Other non-current assets	2699.49	2659.78
Sub-total - Non-current assets	**134238.56**	**134182.39**
Current assets		
Inventories	9530.93	7670.55
Financial assets:		
Investments	59524.86	43360.62
Trade receivables	60461.26	53713.68
Cash and cash equivalents	15391.24	12187.00
Other bank balances	5456.43	10778.34
Loans towards financing activities	42825.48	36077.51
Other loans	634.46	416.85
Other financial assets	7713.29	5419.89
Other current assets	91303.18	75559.83
Sub-total - Current assets	**292841.13**	**245184.27**
Group(s) of assets classified as held for sale	25470.19	157.44
TOTAL ASSETS	**452549.88**	**379524.10**
EQUITY AND LIABILITIES:		
EQUITY		
Equity share capital	275.13	275.04
Other equity	109014.67	97380.56
Equity attributable to owners of the Company	**109289.80**	**97655.60**
Non-controlling interest	19240.66	17748.08
TOTAL EQUITY	**128530.46**	**115403.68**
LIABILITIES		
Non-current liabilities		
Financial liabilities:		
Borrowings	63738.59	57503.34
Lease liabilities	2767.05	2265.24
Other financial liabilities	1979.86	252.18
Provisions	832.48	1124.01
Deferred tax liabilities (net)	167.11	410.01
Other non-current liabilities	36.82	594.74
Sub-total - Non-current liabilities	**69521.91**	**62149.52**
Current liabilities		
Financial liabilities:		
Borrowings	34778.53	35861.30
Current maturities of long term borrowings	23165.90	36194.70
Lease liabilities	1046.52	584.34
Trade payables:		
Due to micro enterprises and small enterprises	1840.35	1414.23
Due to others	67615.28	51045.11
Other financial liabilities	11092.88	6273.37
Other current liabilities	85861.52	63326.97
Provisions	5009.03	4691.67
Current tax liabilities (net)	3121.46	2579.21
Sub-total - Current liabilities	**233531.47**	**201970.90**
Liabilities associated with group(s) of assets classified as held for sale	20966.04	-
TOTAL LIABILITIES	**324019.42**	**264120.42**
TOTAL EQUITY AND LIABILITIES	**452549.88**	**379524.10**

(ix) The Company reports its consolidated financial results on a quarterly basis. The standalone financial results are available on the Company's website viz. www.larsentoubro.com and on the websites of BSE (www.bseindia.com) and NSE (www.nseindia.com). The specified items of the standalone financial results of the Company for the quarter and year ended March 31, 2026 are given below:

₹ Crore

	Particulars	Quarter ended March 31, 2026 [Audited] [Note (vi)]	Quarter ended December 31, 2025 [Reviewed]	Quarter ended March 31, 2025 [Audited] [Note (vi)]	Year ended March 31, 2026 [Audited]	Year ended March 31, 2025 [Audited]
a)	Revenue from operations	47190.86	37902.84	42328.96	153680.17	142509.01
b)	Profit before exceptional items and tax	5297.99	4493.64	3964.04	16262.95	13098.98
c)	Profit/(loss) before tax (after exceptional items)	4697.99	3384.91	4438.82	9141.22	13573.76
d)	Net profit/(loss) after tax (after exceptional items)	3560.92	2832.08	3508.99	6287.13	10870.72

(vii) Additional disclosures as per Regulation 52(4) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015:

Sr. No.	Particulars	Quarter ended			Year ended	
		March 31, 2026	December 31, 2025	March 31, 2025	March 31, 2026	March 31, 2025
1	Debt equity ratio [c]	0.95	1.06	1.12	0.95	1.12
2	Debt service coverage ratio (DSCR)	9.00	1.86	5.92	2.27	2.55
3	Interest service coverage ratio (ISCR)	11.55	10.65	9.89	9.19	6.75
4	Current ratio	1.25	1.26	1.21	1.25	1.21
5	Long term debt to working capital ratio	1.05	1.21	1.18	1.05	1.18
6	Bad debts to accounts receivable ratio	0.01	0.00	0.00	0.01	0.01
7	Current liability ratio	0.72	0.73	0.76	0.72	0.76
8	Total debt to total assets ratio	0.27	0.32	0.34	0.27	0.34
9	Debtors turnover ratio	4.34	4.64	4.31	4.34	4.31
10	Operating margin (%)	10.40%	10.38%	11.03%	10.20%	10.34%
11	Net profit margin (%)	7.41%	5.35%	8.27%	6.63%	6.91%
12	Inventory turnover ratio (refer note below)	NA	NA	NA	NA	NA
13	Capital Redemption Reserve/Debenture Redemption Reserve [₹ Crore]	338.23	338.23	338.23	338.23	338.23
14	Net worth [₹ Crore] *(As per section 2(57) of Companies Act, 2013)*	107329.44	101996.02	95987.31	107329.44	95987.31

Notes:

(a) The ratios are to be read and interpreted considering that the Group has diversified nature of businesses.

(b) Above ratios have been computed excluding the assets/liabilities classified as held for sale.

(c) Considering borrowings are also included under the heading "held for sale", the debt-equity ratio including these borrowings for the quarter and year ended March 31, 2026 is 1.08.

(d) Formulae for computation of above ratios are as follows:

Sr. No.	Particulars	Formulae
1	Debt equity ratio	$\frac{\text{Total borrowings}}{\text{Total equity}}$
2	Debt service coverage ratio (DSCR)	$\frac{\text{Profit before interest, tax and exceptional items}^{\wedge}}{\text{Finance costs}^{\wedge} + \text{Principal repayments (net of refinancing) made during the period for long term borrowings}^{\wedge}}$ (^ Excluding Financial Services and Finance lease model business)
3	Interest service coverage ratio (ISCR)	$\frac{\text{Profit before interest, tax and exceptional items}^{\wedge}}{\text{Finance costs}^{\wedge}}$ (^ Excluding Financial Services and Finance lease model business)
4	Current ratio	$\frac{\text{Current assets}}{\text{Current liabilities}}$
5	Long term debt to working capital ratio	$\frac{\text{Long term borrowings (including current maturities of long term borrowings)}}{\text{Current assets (-) Current liabilities [excluding current maturities of long term borrowings]}}$
6	Bad debts to accounts receivable ratio	$\frac{\text{Bad debts}^{\wedge}}{\text{Average gross trade receivables}^{\wedge}}$ (^ Excluding Financial Services)
7	Current liability ratio	$\frac{\text{Current liabilities}}{\text{Total liabilities}}$
8	Total debt to total assets ratio	$\frac{\text{Total borrowings}}{\text{Total assets}}$
9	Debtors turnover ratio	$\frac{\text{Revenue from operations for trailing 12 months}^{\wedge}}{\text{Average gross trade receivables}^{\wedge}}$ (^ Excluding Financial Services)
10	Operating margin (%)	$\frac{\text{Profit before depreciation, interest}^{\wedge}\text{, tax and exceptional items (-) Other income}}{\text{Revenue from operations}}$ (^ Excluding Finance cost of Financial Services and Finance lease model business)
11	Net profit margin (%)	$\frac{\text{Net profit after tax including share in profit/(loss) of joint ventures/associates}}{\text{Revenue from operations}}$
12	Inventory turnover ratio	$\frac{\text{Cost of Goods Sold}}{\text{Average Inventory}}$ Not material considering the size and the nature of operations of the Group

(x) Consolidated Statement of Cash Flows:

₹ crore

	Particulars	Year ended March 31, 2026 [Audited]	Year ended March 31, 2025 [Audited]
A.	**Cash flow from operating activities:**		
	Profit before exceptional items and tax	27698.25	23104.01
	Adjustments for:		
	Dividend received	(291.84)	(117.05)
	Depreciation, amortisation, impairment and obsolescence	4364.75	4121.18
	Exchange difference on items grouped under financing/investing activities	81.06	(5.91)
	Effect of exchange rate changes on cash and cash equivalents	(309.83)	(2.17)
	Finance costs	2625.46	3173.35
	Interest income	(3017.25)	(2449.87)
	(Profit)/loss on sale of Property, plant and equipment, Investment property and Intangible assets (net)	(79.08)	(187.64)
	(Profit)/loss on sale/fair valuation of investments (net)	(1862.65)	(1133.12)
	Bad debts and advances written off & Allowances for expected credit loss (net)	4036.46	3532.08
	Employee stock option-discount	115.31	222.60
	(Profit)/loss on sale/fair valuation of investments and loans towards financing activity (net)	7.43	(67.20)
	Profit on transfer of business undertaking in Development Projects business	-	(187.44)
	Others	(138.34)	(21.72)
	Operating profit before working capital changes	33229.73	29981.10
	Adjustments for:		
	(Increase)/decrease in trade and other receivables	(28150.93)	(10316.00)
	(Increase)/decrease in inventories	(2200.95)	(539.52)
	Increase/(decrease) in trade and other payables	45127.59	9835.07
	Cash generated from operations before financing activities	48005.44	28960.65
	(Increase)/decrease in loans and advances towards financing activities	(25233.30)	(14208.20)
	Cash generated from operations	22772.14	14752.45
	Direct taxes paid [net]	(6031.17)	(5601.10)
	Net cash generated from operating activities	16740.97	9151.35
B.	**Cash flow from investing activities:**		
	Purchase of Property, plant and equipment, Investment property and Intangible assets	(4809.19)	(4418.83)
	Sale of Property, plant and equipment, Investment property and Intangible assets	340.51	878.17
	Purchase of non-current investments	(2114.32)	(2284.26)
	Sale of non-current investments	1190.36	1726.33
	(Purchase)/sale of current investments (net)	(10832.06)	(5950.82)
	Change in other bank balance and cash not available for immediate use	3010.75	(7192.21)
	Deposits/loans given to associates, joint ventures and third parties	(422.67)	(448.54)
	Deposits/loans repaid by associates, joint ventures and third parties	334.74	318.77
	Interest received	2700.71	2083.51
	Dividend received from joint ventures/associates	35.47	27.27
	Dividend received on other investments	291.84	117.05
	Consideration received on disposal of subsidiaries/joint venture	-	1065.37
	Consideration received on transfer of business undertaking in Development Projects business	-	634.20
	Consideration received on transfer of other business undertaking	-	52.54
	Consideration paid on acquisition of business	(745.10)	-
	Consideration paid on acquisition of subsidiaries (including contingent consideration)	(269.43)	(1049.85)
	Cash and cash equivalents acquired pursuant to acquisition of subsidiaries/business	123.74	29.71
	Cash and cash equivalents classified to held for sale	(319.05)	-
	Consideration paid on acquisition of stake in an associate/joint venture	(255.14)	(1096.56)
	Net cash used in investing activities	(11738.84)	(15508.15)
C.	**Cash flow from financing activities:**		
	Proceeds from issue of share capital (including share application money) [net]	7.52	9.32
	Proceeds from non-current borrowings	40637.03	38199.71
	Repayment of non-current borrowings	(36403.49)	(30782.41)
	Proceeds from/(repayment of) other borrowings (net)	3056.63	8297.30
	Payment (to)/from non-controlling interest (net)	(914.66)	(1196.18)
	Settlement of derivative contracts related to borrowings	37.27	50.24
	Dividends paid	(4676.22)	(3849.57)
	Repayment of lease liability	(718.28)	(562.30)
	Interest paid on lease liability	(233.43)	(193.84)
	Interest paid (including cash flows on account of interest rate swaps)	(2948.80)	(3415.65)
	Net cash generated from/(used in) financing activities	(2156.43)	6556.62
	Net increase/(decrease) in cash and cash equivalents (A + B + C)	2845.70	199.82
	Cash and cash equivalents at beginning of the year	12187.00	11958.50
	Effect of exchange rate changes on cash and cash equivalents	358.54	28.68
	Cash and cash equivalents at end of the year	15391.24	12187.00

Notes:

1 Statement of Cash Flows has been prepared under the Indirect Method as set out in the Indian Accounting Standard (Ind AS) 7 “Statement of Cash Flows” as specified in the Companies (Indian Accounting Standards) Rules, 2015.

2 Property, plant and equipment, Investment property and Intangible assets are adjusted for movement of (a) Capital work-in-progress for Property, plant and equipment and Investment property and (b) Intangible assets under development during the year.

(xi) Figures for the previous periods have been regrouped/reclassified to conform to the classification of the current periods.

(xii) The above consolidated financial results of the Parent Company including its Subsidiaries, Associates & Joint Ventures have been prepared in accordance with the recognition and measurement principles laid down in the Indian Accounting Standards (Ind AS) as prescribed under section 133 of the Companies Act, 2013 read with the relevant rules issued thereunder and the other accounting principles generally accepted in India. These results have been reviewed by the Audit Committee and approved by the Board of Directors at its meeting held on May 5, 2026.

for LARSEN & TOUBRO LIMITED

Mumbai
May 5, 2026

S. N. SUBRAHMANYAN
Chairman & Managing Director

Audited Consolidated Segment-wise Revenue, Results, Total Assets and Total Liabilities:

₹ Crore

Particulars	Quarter ended			Year ended	
	March 31, 2026 [Audited] [Note (V)]	December 31, 2025 [Reviewed]	March 31, 2025 [Audited] [Note (V)]	March 31, 2026 [Audited]	March 31, 2025 [Audited]
Gross segment revenue					
1 Infrastructure Projects	40160.37	34004.23	39374.79	135344.58	131314.52
2 Energy Projects	16600.25	12730.43	12249.45	54888.59	40676.89
3 Hi-Tech Manufacturing	4913.85	3381.99	3496.12	14488.79	10180.86
4 IT & Technology Services	14237.52	13676.45	12717.10	53946.53	48453.32
5 Financial Services	4669.29	4476.80	3812.08	17283.43	15193.95
6 Development Projects	1175.71	1160.52	1232.71	5118.51	5389.07
7 Others	2025.05	2821.69	2639.00	7978.01	7816.40
Total	**83782.04**	**72252.11**	**75521.25**	**289048.44**	**259025.01**
Less: Inter-segment revenue	1019.88	802.41	1128.97	3174.08	3290.56
Net segment revenue	**82762.16**	**71449.70**	**74392.28**	**285874.36**	**255734.45**
Segment results					
1 Infrastructure Projects	3154.11	1695.08	2756.41	7759.98	6921.45
2 Energy Projects	957.34	677.32	932.04	3374.38	3178.23
3 Hi-Tech Manufacturing	794.91	535.72	593.85	2105.13	1459.05
4 IT & Technology Services	2161.74	2216.03	1857.07	8633.94	7682.15
5 Financial Services	1079.26	1020.69	805.54	4032.05	3491.31
6 Development Projects	161.40	158.88	313.39	538.95	716.00
7 Others	433.72	817.84	835.89	2085.70	1934.81
Total	**8742.48**	**7121.56**	**8094.19**	**28530.13**	**25383.00**
Less: Inter-segment margins on capital jobs	50.50	16.67	38.43	114.25	116.53
Less: Finance costs	679.27	625.13	745.93	2848.82	3334.37
Add: Unallocable corporate income net of expenditure	328.92	681.22	229.41	2131.19	1171.91
Profit before exceptional items and tax	**8341.63**	**7160.98**	**7539.24**	**27698.25**	**23104.01**
Add/(less): Exceptional items [gain/(loss)]	68.65	(1791.09)	474.78	(1722.44)	474.78
Profit before tax (including exceptional items)	**8410.28**	**5369.89**	**8014.02**	**25975.81**	**23578.79**
Segment assets					
1 Infrastructure Projects				115059.75	97183.24
2 Energy Projects				39400.94	29342.12
3 Hi-Tech Manufacturing				17455.49	13342.07
4 IT & Technology Services				56134.40	49124.05
5 Financial Services				140383.98	118627.16
6 Development Projects				25008.07	25125.12
7 Others				18623.09	16312.18
Total segment assets				**412065.72**	**349055.94**
Less: Inter-segment assets				4032.20	4779.99
Add: Unallocable corporate assets				44516.36	35248.15
Total assets				**452549.88**	**379524.10**
Segment liabilities					
1 Infrastructure Projects				93245.91	72180.50
2 Energy Projects				41934.07	27064.51
3 Hi-Tech Manufacturing				13456.22	11092.07
4 IT & Technology Services				17319.77	11420.88
5 Financial Services				114148.04	94750.56
6 Development Projects				6328.60	6858.74
7 Others				9650.92	7649.17
Total segment liabilities				**296083.53**	**231016.43**
Less: Inter-segment liabilities				4032.20	4779.99
Add: Unallocable corporate liabilities				31968.09	37883.98
Total liabilities				**324019.42**	**264120.42**

Notes:

(I) The Group has reported segment information as per Ind AS 108 "Operating Segments". The identification of operating segments is consistent with performance assessment and resource allocation by the management.

(II) The Segment composition: **Infrastructure Projects segment** comprises engineering and construction of (a) building and factories, (b) transportation infrastructure, (c) heavy civil infrastructure, (d) power transmission & distribution, (e) renewables, (f) water & effluent treatment and (g) minerals and metals. **Energy Projects segment** comprises of (a) Hydrocarbon onshore and offshore businesses covering EPC solutions in oil & gas, refineries, petrochemicals & offshore wind energy sectors, from front-end design through detailed engineering, modular fabrication, procurement, project management, construction, installation and commissioning, (b) CarbonLite Solutions business covering BTG scope for power generation plants including associated systems and/or carbon capture utilisation & utility packages and (c) EPC solutions in clean energy space. **Hi-Tech Manufacturing segment** comprises design, manufacture/construct, supply and revamp/retrofit of (a) custom designed, engineered critical equipment & systems to the process plant, nuclear energy and green hydrogen sectors, (b) marine and land platforms including related equipment & systems; aerospace products & systems; precision and electronic products & systems for the defence, security, space and industrial sectors and (c) electrolysers. **IT & Technology Services segment** comprises (a) information technology and integrated engineering services (including smart infrastructure & communication projects), (b) e-commerce/digital platforms, cloud services & data centres and (c) semiconductor chip design. **Financial Services segment** primarily comprises retail finance. **Development Projects segment** comprises (a) development, operation and maintenance of Hyderabad metro project, including transit oriented development, (b) toll roads (upto the date of divestment) and (c) power generation & development – (i) thermal power and (ii) green energy. **Others segment** includes (a) realty, (b) construction equipment & industrial product design development comprising of (i) manufacture and sale of industrial valves, (ii) manufacture (upto the date of sale), marketing and servicing of construction equipment, mining machinery and parts thereof, (iii) manufacture and sale of components of construction equipment and (iv) manufacture and sale of rubber processing machinery.

(III) Segment revenue comprises sales and operational income allocable specifically to a segment and includes in the case of Development Projects and Realty business (grouped under "Others" segment) profits on sale of business undertaking/stake in the subsidiary and/or joint venture companies in those segments. Segment result represents profit before interest and tax. Unallocable corporate income includes majorly interest income, dividends and investment related gains. Unallocable expenditure includes majorly corporate expenses not allocated to segments.
Unallocable corporate assets comprise majorly investments. Investment in joint ventures and associates identified with a particular segment are reported as part of the segment assets of those respective segments. Unallocable corporate liabilities comprise majorly borrowings. In respect of (a) Financial Services segment and (b) Development Projects segment relating to a power generation asset given on finance lease, segment liabilities include borrowings as finance costs on the borrowings are accounted as segment expense.

(IV) In respect of segments of the Group, revenue and margin do not accrue uniformly during the year.

(V) Figures for the quarter ended March 31, 2026 and March 31, 2025 represent the difference between audited figures for the financial year and the limited reviewed figures for the nine months period ended December 31, 2025 and December 31, 2024 respectively.

(VI) Figures for the previous periods have been regrouped/reclassified to conform to the classification of the current periods.

for LARSEN & TOUBRO LIMITED

Mumbai
May 5, 2026

S. N. SUBRAHMANYAN
Chairman & Managing Director

LARSEN & TOUBRO LIMITED

Registered Office: L&T House, Ballard Estate, Mumbai 400 001

CIN: L99999MH1946PLC004768

STATEMENT OF AUDITED STANDALONE FINANCIAL RESULTS FOR THE YEAR ENDED MARCH 31, 2026

₹ Crore

	Particulars	Quarter ended			Year ended	
		March 31, 2026 [Audited] [Note (vi)]	December 31, 2025 [Reviewed]	March 31, 2025 [Audited] [Note (vi)]	March 31, 2026 [Audited]	March 31, 2025 [Audited]
1	**Income:**					
a)	Revenue from operations	47190.86	37902.84	42328.96	153680.17	142509.01
b)	Other income(net)	1502.84	2176.08	1196.56	7358.45	5669.21
	Total Income	**48693.70**	**40078.92**	**43525.52**	**161038.62**	**148178.22**
2	**Expenses:**					
a)	Manufacturing, construction and operating expenses:					
	i) Cost of raw materials and components consumed	6547.59	4956.72	4816.54	19804.95	15219.90
	ii) Construction materials consumed	13985.12	10417.03	12716.26	45669.73	45457.97
	iii) Purchases of stock-in-trade	434.45	297.65	256.04	1250.49	1409.90
	iv) Stores, spares and loose tools consumed	848.94	503.85	760.98	2581.14	3060.70
	v) Sub-contracting charges	11972.11	10095.16	10515.29	39966.86	35741.21
	vi) Changes in inventories of finished goods, stock-in-trade and work-in-progress	(207.55)	233.73	1030.65	139.05	1089.23
	vii) Other manufacturing, construction and operating expenses	5081.13	4310.55	4403.66	16597.71	14676.41
b)	Employee benefits expense	3108.43	2915.04	2698.19	11602.89	10380.08
c)	Sales, administration and other expenses	730.11	1009.13	1373.84	3502.03	3885.36
d)	Finance costs	374.47	350.60	502.65	1675.42	2195.46
e)	Depreciation, amortisation, impairment and obsolescence	520.91	495.82	487.38	1985.40	1963.02
	Total Expenses	**43395.71**	**35585.28**	**39561.48**	**144775.67**	**135079.24**
3	**Profit before exceptional items and tax (1-2)**	**5297.99**	**4493.64**	**3964.04**	**16262.95**	**13098.98**
4	**Exceptional items before tax (net) [gain/(loss)]**	(600.00)	(1108.73)	474.78	(7121.73)	474.78
5	**Profit/(loss) before tax (3+4)**	**4697.99**	**3384.91**	**4438.82**	**9141.22**	**13573.76**
6	**Tax expense:**					
a)	Current tax	1150.51	563.43	1031.81	2866.39	2849.97
b)	Deferred tax	(13.44)	(10.60)	(101.98)	(12.30)	(146.93)
	Total tax expense	**1137.07**	**552.83**	**929.83**	**2854.09**	**2703.04**
7	**Net profit/(loss) after tax (5-6)**	**3560.92**	**2832.08**	**3508.99**	**6287.13**	**10870.72**
8	**Other comprehensive income (OCI)**					
a)	i) Items that will not be reclassified to profit and loss	(146.72)	69.73	(127.59)	(195.14)	(266.31)
	ii) Income tax relating to items that will not be reclassified to profit and loss	36.92	(17.55)	32.11	49.11	67.02
b)	i) Items that will be reclassified to profit and loss	(490.83)	869.12	435.37	1527.59	604.74
	ii) Income tax relating to items that will be reclassified to profit and loss	97.50	(225.42)	(106.63)	(413.04)	(146.20)
	Other comprehensive income [net of tax] (a+b)	(503.13)	695.88	233.26	968.52	259.25
9	**Total comprehensive income (7+8)**	**3057.79**	**3527.96**	**3742.25**	**7255.65**	**11129.97**
10	Paid-up equity share capital (face value of share: ₹ 2 each)	275.13	275.12	275.04	275.13	275.04
11	Other equity				74257.77	71620.80
12	**Earnings per equity share (EPS) (not annualised):**					
	(a) Basic EPS (₹)	25.89	20.59	25.52	45.71	79.06
	(b) Diluted EPS (₹)	25.88	20.58	25.50	45.69	79.00

Notes:

(i) The Board of Directors recommended a final dividend of ₹ 38 per equity share of face value of ₹ 2 each.

(ii) During the quarter, the Company has allotted 51,318 equity shares of ₹ 2 each fully paid-up, on exercise of stock options by employees in accordance with the Company's stock option schemes.

(iii) Effective November 21, 2025, the Government of India consolidated 29 existing labour regulations into four Labour codes, namely, The Code on Wages, 2019, The Industrial Relations Code, 2020, The Code on Social Security, 2020 and the Occupational Safety, Health and Working Conditions Code, 2020, collectively referred to as the 'New Labour Codes', The New Labour Codes has resulted in a one-time material increase in provision for employee benefits on account of recognition of past service costs. Based on the requirements of New Labour Codes and the ICAI clarification, the Company has assessed and accounted the estimated incremental impact of ₹ 1108.73 crore (before tax) as Exceptional items in the financial results for the year ended March 31, 2026.

(iv) The Board of Directors of the Company at its meeting held on December 08, 2025 approved a Scheme of Arrangement amongst the Company, L&T Realty Properties Limited, a wholly owned subsidiary of the Company and their respective shareholders and creditors pursuant to Sections 230 to 232 and other applicable provisions of the Companies Act, 2013, for transfer and vesting of the Company's Realty Undertaking to L&T Realty Properties Limited (LTRPL), on a going concern basis by way of slump sale with appointed date of April 01, 2026 or such other date as may be mutually agreed. The Scheme is subject to approval of the Hon'ble National Company Law Tribunal ("NCLT"), Mumbai bench and such other regulatory and other approvals as may be required. Pending receipt of requisite approvals, the financial results of the said undertaking continue to be included in the results of the Company.

(v) The Company has signed a Share Purchase Agreement on April 29, 2026, with Hyderabad Metro Rail Limited, a Government of Telangana Enterprise, to divest its entire equity stake in its subsidiary L&T Metro Rail (Hyderabad) Limited ["LTMRHL"]. The transaction is subject to satisfaction of customary conditions and expected to get completed by June 30, 2026. Accordingly, the Company has written down its investment in LTMRHL to its net realisable value and recognised the impairment provision of ₹ 6013.00 crore as Exceptional items for the year. Further, as at March 31, 2026, the investment in the LTMRHL has been classified as a "Held for Sale".

(vi) Figures for the quarter ended March 31, 2026 and March 31, 2025 represent the difference between audited figures for the financial year and the limited reviewed figures for the nine months period ended December 31, 2025 and December 31, 2024 respectively.

(vii) Statement of Assets and Liabilities:

₹ Crore

Particulars	As at March 31, 2026 [Audited]	As at March 31, 2025 [Audited]
ASSETS:		
Non-current assets		
Property, plant and equipment	9354.83	9155.12
Capital work-in-progress	1439.81	1117.33
Investment property	1025.57	741.34
Investment property under construction	553.53	565.82
Goodwill	121.86	121.86
Other intangible assets	118.46	107.95
Intangible assets under development	31.47	21.76
Right-of-use assets	1066.94	561.89
Financial assets:		
Investments	26993.91	32853.88
Loans	808.69	726.67
Other financial assets	827.56	976.02
Deferred tax assets (net)	1148.77	1544.69
Current tax assets (net)	3240.44	3511.16
Other non-current assets	1495.14	1838.30
Sub total - Non-current assets	**48226.98**	**53843.79**
Current assets		
Inventories	3690.92	3398.77
Financial assets:		
Investments	29612.56	24788.29
Trade receivables	45330.30	38330.18
Cash and cash equivalents	6152.25	3583.55
Other bank balances	1392.07	763.06
Loans	352.71	635.02
Other financial assets	5384.61	3775.12
Other current assets	66396.73	57141.13
Sub total - Current assets	**158312.15**	**132415.12**
Group(s) of assets classified as held for sale	1599.11	157.44
TOTAL ASSETS	**208138.24**	**186416.35**
EQUITY AND LIABILITIES:		
EQUITY		
Equity share capital	275.13	275.04
Other equity	74257.77	71620.80
TOTAL EQUITY	**74532.90**	**71895.84**
LIABILITIES		
Non-current liabilities		
Financial liabilities:		
Borrowings	9787.67	9286.00
Lease liabilities	348.91	198.19
Other financial liabilities	292.01	143.07
Provisions	769.32	765.72
Other non-current liabilities	22.02	18.47
Sub total - Non-current liabilities	**11219.93**	**10411.45**
Current liabilities		
Financial liabilities:		
Borrowings	1593.46	3743.58
Current maturities of long term borrowings	392.20	8905.30
Lease liabilities	535.73	162.18
Trade payables:		
Due to micro enterprises and small enterprises	1524.75	1170.16
Due to others	47615.76	37625.83
Other financial liabilities	5177.07	3450.20
Other current liabilities	60674.27	44764.13
Provisions	2702.49	2398.23
Current tax liabilities (net)	2138.26	1889.45
Sub total - Current liabilities	**122353.99**	**104109.06**
Liabilities associated with the group(s) of assets classified as held for sale	31.42	-
TOTAL LIABILITIES	**133605.34**	**114520.51**
TOTAL EQUITY AND LIABILITIES	**208138.24**	**186416.35**

(viii) Additional disclosures as per Regulation 52(4) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015:

Sr. No.	Particulars	Quarter ended			Year ended	
		March 31, 2026	December 31, 2025	March 31, 2025	March 31, 2026	March 31, 2025
1	Debt equity ratio	0.16	0.20	0.31	0.16	0.31
2	Debt service coverage ratio (DSCR)	15.15	1.47	8.89	1.81	2.14
3	Interest service coverage ratio (ISCR)	15.15	13.82	8.89	10.71	6.97
4	Current ratio	1.29	1.30	1.27	1.29	1.27
5	Long term debt to working capital ratio	0.28	0.31	0.49	0.28	0.49
6	Bad debts to accounts receivable ratio	0.01	0.00	0.01	0.01	0.01
7	Current liability ratio	0.92	0.91	0.91	0.92	0.91
8	Total debt to total assets ratio	0.06	0.07	0.12	0.06	0.12
9	Debtors turnover ratio	3.31	3.49	3.39	3.31	3.39
10	Operating margin (%)	9.94%	8.35%	8.88%	8.18%	8.13%
11	Net profit margin (%)	7.55%	7.47%	8.29%	4.09%	7.63%
12	Inventory turnover ratio (refer note below)	NA	NA	NA	NA	NA
13	Capital Redemption Reserve/Debenture Redemption Reserve [₹ Crore]	266.25	266.25	266.25	266.25	266.25
14	Net worth [₹ Crore] *(As per section 2(57) of Companies Act, 2013)*	72930.98	69469.77	71413.12	72930.98	71413.12
15	The Company has not issued any secured listed non-convertible debt securities.					

Note:
Formulae for computation of ratios are as follows:

Sr. No.	Particulars	Formulae
1	Debt equity ratio	Total borrowings / Total equity
2	Debt service coverage ratio (DSCR)	Profit before interest, tax and exceptional items / Finance cost + Principal repayments (net of refinancing) made during the period for long term borrowings
3	Interest service coverage ratio (ISCR)	Profit before interest, tax and exceptional items / Finance cost
4	Current ratio	Current assets / Current liabilities
5	Long term debt to working capital ratio	Long term borrowings (including current maturities of long term borrowings) / Current assets (-) Current liabilities [excluding current maturities of long term borrowings]
6	Bad debts to accounts receivable ratio	Bad debts / Average gross trade receivables
7	Current liability ratio	Current liabilities / Total liabilities
8	Total debt to total assets ratio	Total borrowings / Total assets
9	Debtors turnover ratio	Revenue from operations for trailing 12 months / Average gross trade receivables
10	Operating margin (%)	Profit before depreciation, interest, tax and exceptional items (-) Other income / Revenue from operations
11	Net profit margin (%)	Net profit/(loss) after tax / Revenue from operations
12	Inventory turnover ratio	Cost of Goods Sold / Average Inventory Not material considering the size and the nature of operations of the Company

(ix) Statement of Cash Flows:

₹ Crore

Particulars	March 31, 2026 [Audited]	March 31, 2025 [Audited]
A. Cash flow from operating activities:		
Profit before exceptional items and tax	16262.95	13098.98
Adjustments for:		
Dividend received	(3441.74)	(2977.27)
Depreciation, amortisation, impairment and obsolescence	1985.40	1963.02
Exchange difference on items grouped under financing/investing activities	10.38	8.47
Effect of exchange rate changes on cash and cash equivalents	(90.99)	7.82
Finance costs	1521.76	2070.62
Interest income	(1835.94)	(1368.61)
(Profit)/loss on sale of Property, plant and equipment, Investment property and Intangible assets (net)	(69.76)	(407.70)
(Profit)/loss on sale/fair valuation of investments (net)	(1056.02)	(457.20)
Bad debts/Allowance for expected credit loss (net)	1098.76	967.68
Employee stock option-discount	42.40	83.83
Others	16.69	16.09
Operating profit before working capital changes	14443.89	13005.73
Adjustments for:		
(Increase)/decrease in trade and other receivables	(19180.95)	(1639.68)
(Increase)/decrease in inventories	(268.51)	132.99
Increase/(decrease) in trade and other payables	29235.41	3599.34
Cash generated from operations	24229.84	15098.38
Direct taxes paid (net)	(2301.89)	(2395.33)
Net cash generated from operating activities	21927.95	12703.05
B. Cash flow from investing activities:		
Purchase of Property, plant and equipment, Investment property and Intangible assets	(2241.73)	(2725.01)
Sale of Property, plant and equipment, Investment property and Intangible assets	327.83	685.17
Investment in subsidiaries, associates and joint venture companies	(1432.15)	(2215.31)
Divestment of stake in subsidiaries, associates and joint venture companies (net)	-	1065.37
Purchase of non-current investments	(62.50)	-
Sale of non-current investments	6.43	-
(Purchase)/sale of current investments (net)	(4028.23)	(7306.59)
Change in other bank balances and cash not availabe for immediate use	(740.03)	155.99
Long term deposits/loans (given) - subsidiaries, associates, joint venture companies and third parties	(53.17)	(111.48)
Long term deposits/loans repaid - subsidiaries, associates, joint venture companies and third parties	5.00	4.51
Short term deposits/loans (given)/repaid (net) - subsidiaries, associates, joint venture companies and third parties	286.00	(134.46)
Advance received towards transfer of business undertaking	42.90	-
Interest received	1684.87	1260.14
Dividend received from subsidiaries, joint venture and associate companies	3403.39	2957.73
Dividend received on other investments	38.35	19.54
Cash and cash equivalents classified to held for sale	(0.26)	-
Net cash used in investing activities	(2763.30)	(6344.40)
C. Cash flow from financing activities:		
Proceeds from fresh issue of share capital (including share application money) [net]	7.52	9.32
Proceeds from non-current borrowings	500.00	5500.00
Repayments of non-current borrowings	(8254.71)	(4950.00)
Proceeds/(repayments) from other borrowings (net)	(2134.85)	(1120.48)
Settlement of derivative contracts related to borrowings	37.27	50.24
Interest paid on lease liability	(48.89)	(23.30)
Repayment of lease liability	(235.06)	(136.03)
Dividends paid	(4676.22)	(3849.57)
Interest paid (including cash flows from interest rate swaps)	(1896.16)	(2192.29)
Net cash used in financing activities	(16701.10)	(6712.11)
Net increase/(decrease) in cash and cash equivalents (A + B + C)	2463.55	(353.46)
Cash and cash equivalents at beginning of the year	3583.55	3940.99
Effect of exchange rate changes on cash and cash equivalents	105.15	(3.98)
Cash and cash equivalents at end of the year	6152.25	3583.55

Notes:

1 Statement of Cash Flows has been prepared under the Indirect Method as set out in the Indian Accounting Standard (Ind AS) 7 “Statement of Cash Flows” as specified in the Companies (Indian Accounting Standards) Rules, 2015.

2 Property, plant and equipment, Investment property and Intangible assets are adjusted for movement of (a) capital work-in-progress for property, plant and equipment and investment property and (b) intangible assets under development during the year.

(x) Figures for the previous periods have been regrouped/reclassified to conform to the classification of the current periods.

(xi) The above financial results of the Company have been prepared in accordance with the recognition and measurement principles laid down in the Indian Accounting Standards (Ind AS) as prescribed under section 133 of the Companies Act, 2013 read with the relevant rules issued thereunder and the other accounting principles generally accepted in India. These results have been reviewed by the Audit Committee and approved by the Board of Directors at its meeting held on May 5, 2026.

for LARSEN & TOUBRO LIMITED

Mumbai
May 5, 2026

S. N. SUBRAHMANYAN
Chairman & Managing Director

Audited Standalone Segment-wise Revenue, Results, Total Assets and Total Liabilities:

₹ Crore

Particulars	Quarter ended			Year ended	
	March 31, 2026 [Audited] [Note (v)]	December 31, 2025 [Reviewed]	March 31, 2025 [Audited] [Note (v)]	March 31, 2026 [Audited]	March 31, 2025 [Audited]
Gross segment revenue					
1 Infrastructure Projects	32637.03	26439.42	30988.06	107442.62	105100.36
2 Energy Projects	8890.26	6897.57	6899.72	28530.88	24042.96
3 Hi-Tech Manufacturing	4774.94	3242.57	3441.33	13979.45	10112.86
4 Others	1207.11	1536.63	1384.24	4687.27	4624.29
Total	**47509.34**	**38116.19**	**42713.35**	**154640.22**	**143880.47**
Less : Inter-segment revenue	318.48	213.35	384.39	960.05	1371.46
Net segment revenue	**47190.86**	**37902.84**	**42328.96**	**153680.17**	**142509.01**
Segment results					
1 Infrastructure Projects	2675.34	1089.65	2045.77	5685.73	5058.60
2 Energy Projects	919.27	740.14	649.91	2776.98	2768.92
3 Hi-Tech Manufacturing	777.13	522.34	578.84	1979.17	1470.40
4 Others	196.55	460.73	302.82	1025.90	1024.81
Total	**4568.29**	**2812.86**	**3577.34**	**11467.78**	**10322.73**
Less : Inter-segment margins on capital jobs	26.26	(4.93)	13.08	48.71	44.48
Less : Finance costs	374.47	350.60	502.65	1675.42	2195.46
Add : Unallocable corporate income net of expenditure	1130.43	2026.45	902.43	6519.30	5016.19
Profit before exceptional items and tax	**5297.99**	**4493.64**	**3964.04**	**16262.95**	**13098.98**
Add/(Less) : Exceptional items	(600.00)	(1108.73)	474.78	(7121.73)	474.78
Profit/(loss) before tax	**4697.99**	**3384.91**	**4438.82**	**9141.22**	**13573.76**
Segment assets					
1 Infrastructure Projects				88371.68	80847.03
2 Energy Projects				24662.13	17120.03
3 Hi-Tech Manufacturing				16486.13	12544.05
4 Others				9180.05	8911.73
Total segment assets				**138699.99**	**119422.84**
Less : Inter-segment assets				926.52	1239.28
Add : Unallocable corporate assets				70364.77	68232.79
Total assets				**208138.24**	**186416.35**
Segment liabilities					
1 Infrastructure Projects				71456.36	59255.57
2 Energy Projects				28332.78	15469.62
3 Hi-Tech Manufacturing				13233.24	11189.90
4 Others				4700.62	3999.46
Total segment liabilities				**117723.00**	**89914.55**
Less : Inter-segment liabilities				926.52	1239.28
Add : Unallocable corporate liabilities				16808.86	25845.24
Total liabilities				**133605.34**	**114520.51**

Notes:

(I) The Company has reported segment information as per Ind AS 108 "Operating Segments". The identification of operating segments is consistent with performance assessment and resource allocation by the management.

(II) Segment composition: **Infrastructure Projects segment** comprises engineering and construction of (a) building and factories, (b) transportation infrastructure, (c) heavy civil infrastructure, (d) power transmission & distribution, (e) renewables, (f) water & effluent treatment and (g) minerals and metals. **Energy Projects segment** comprises of (a) Hydrocarbon onshore and offshore businesses covering EPC solutions in oil & gas, refineries, petrochemicals & offshore wind energy sectors, from front-end design through detailed engineering, modular fabrication, procurement, project management, construction, installation and commissioning, (b) CarbonLite Solutions business covering BTG scope for power generation plants including associated systems and/or carbon capture utilisation & utility packages and (c) EPC solutions in clean energy space. **Hi-Tech Manufacturing segment** comprises design, manufacture/construct, supply and revamp/retrofit of (a) custom designed, engineered critical equipment & systems to the process plant and nuclear energy (b) marine and land platforms including related equipment & systems; aerospace products & systems; precision and electronic products & systems for the defence, security, space and industrial sectors. **Others segment** includes (a) realty, (b) smart infrastructure & communication projects, (c) construction equipment & industrial product design development comprising of (i) marketing and servicing of construction equipment, mining machinery and parts thereof, (ii) manufacture and sale of rubber processing machinery and (d) e-commerce/digital platforms & data centres.

(III) Unallocable corporate income includes majorly interest income, dividends and investment related gains. Unallocable expenditure includes majorly corporate expenses not allocated to segments. Unallocable corporate assets comprise majorly investments. Unallocable corporate liabilities comprise majorly borrowings.

(IV) In respect of segments of the Company, revenue and margin do not accrue uniformly during the year.

(V) Figures for the quarter ended March 31, 2026 and March 31, 2025 represent the difference between audited figures for the financial year and the limited reviewed figures for the nine months period ended December 31, 2025 and December 31, 2024 respectively.

(VI) Figures for the previous periods have been regrouped/reclassified to conform to the classification of the current periods.

for LARSEN & TOUBRO LIMITED

Mumbai
May 5, 2026

S. N. SUBRAHMANYAN
Chairman & Managing Director